#### On-Line Social Systems with Long-Range Goals

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Including joint work with Ashton Anderson, Dan Huttenlocher, Jure Leskovec, and Sigal Oren.

# Long-Range Planning



Growth in on-line systems where users have long visible lifetimes and set long-range goals.

Reputation, promotion, status, individual achievement.

How should we model individual decision-making in these settings with long-range planning?

#### Badges



Structural framework for analysis: state space of activities.

- User lifetimes correspond to trajectories through state space.
- **Effort incurs cost, leads to rewards.**

On-line domain: badges and related incentives as reward systems.

- Social-psychological dimensions [Antin-Churchill 2011]
- Game-theoretic [Deterding et al 2011, Easley-Ghosh 2013]
- Contest/auction-based [Cavallo-Jain 12, Chawla-Hartline-Sivan 12]

Model the interaction of incentives and long-range planning in state spaces representing actions on site.

- (1) Cumulative rewards: milestones for effort [Anderson-Huttenlocher-Kleinberg-Leskovec ]
	- A basic model of an individual working toward long-range rewards.
	- Exploration of the model on StackOverflow
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- (2) Incentives and planning with time-inconsistent behavior [Kleinberg-Oren ]
	- **•** Start from principles in behavioral economics [Strotz 1955, Pollak 1968, Akerlof 1991, Laibson 1997]
	- Develop a graph-theoretic model to represent planning as path-finding with a behavioral bias.

## First Domain for Analysis: Stack Overflow



#### 1 Answer

active oldest

votes

SciPy has a connected components algorithm. It expects as input the adjacency matrix of your graph in one of its sparse matrix formats and handles both the directed and undirected cases.



- A population of users and a site designer.
	- **o** Designer wants certain frequency of activites.
	- **o** Designer creates badges, which have value to users.



#### Connected components in a graph with 100 million nodes



- Action types  $A_1, A_2, \ldots, A_n$ . (ask, answer, vote, off-site, ...)
- O User's state is *n*-dimensional.
- **· User has preferred distribution p** over action types.
- User exits system with probability  $\delta > 0$  each step.



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$$
\mathit{U}(\mathbf{x_a}) = \sum_{b \text{ won}} V_b - g(\mathbf{x_a}, \mathbf{p}) + (1 - \delta) \sum_{i=1}^{n} \mathbf{x_a}^i \cdot U(\mathbf{x_{a+e_i}})
$$

#### What a Solution Looks Like



Number of  $A_1$  actions

#### A One-Dimensional Version



Example: Badge at 25 actions of type 1.

 $\bullet$  Canonical behavior: user "steers" in  $A_1$  direction; then resets after receiving the badge.

#### Evaluating Qualitative Predictions



Questions related to badge-based incentives:

- **The Badge Placement Problem:** Given a desired mixture of actions, how should one define badges to (approximately) induce these actions?
- $\bullet$  How do badges derive their value? Social / Motivational / Transactional?

#### An Experiment on Coursera

#### Thread byline:

Connorelly  $\bullet$  2  $\bullet$  1  $\bullet$  1  $\bullet$  1  $\cdot$  2 months ago  $\%$ 

#### Badge ladder:

#### Badge Series (2 earned)

#### **BRONZE SILVER** GOLD **DIAMOND The Reader** To earn the next badge (Silver), you must read 30 threads from your classmates. **The Supporter** To earn the next badge (Silver), you must vote on 15 posts that you find interesting or useful. **The Contributor** To earn the next badge (Bronze), you must post 3  $\sim 10^{-1}$ replies that your classmates find interesting. **The Conversation Starter** To earn the next badge (Bronze), you must start 3 threads that your classmates find interesting. **Top Posts STAR STAR** To earn the next badge (Bronze), you must write a post that gets 5 upvotes from your classmates.

#### Planning and Time-Inconsistency



Tacoma Public School System

#### Our models thus far:

- Plans are multi-step.
- Agents chooses optimal sequence given costs and benefits.

#### What could go wrong?

- Costs and benefits are unknown, and/or genuinely changing over time.
- $\bullet$ Time-inconsistency.

# Planning and Time-Inconsistency

# **MFMRFRSH**



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An optimization problem:

- If shipped on day t, cost is  $c + tx$ .
- Goal: min  $1 \leq t \leq n$  $c + tx$ .
- Optimized at  $t = 1$ .



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In Akerlof's story, he was the agent, and he *procrastinated*:

- Each day he planned that he'd do it tomorrow.
- **•** Effect: waiting until day  $n$ , when it must be shipped, and doing it then, at a significantly higher cumulative cost.



Agent must ship a package sometime in next  *days.* 

- One-time effort cost c to ship it.
- $\bullet$  Loss-of-use cost x each day hasn't been shipped.
- A model based on present bias [Akerlof 91; cf. Strotz 55, Pollak 68]
	- Costs incurred today are more salient: raised by factor  $b > 1$ .

On day t:

- $\bullet$  Remaining cost if sent today is bc.
- Remaining cost if sent tomorrow is  $bx + c$ .
- Tomorrow is preferable if  $(b-1)c > bx$ .



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General framework: quasi-hyperbolic discounting [Laibson 1997]

- Cost/reward c realized t units in future has present value  $\beta \delta^t c$
- Special case:  $\delta = 1$ ,  $b = \beta^{-1}$ , and agent is naive about bias.
- Can model procrastination, task abandonment [O'Donoghue-Rabin08], and benefits of choice reduction [Ariely and Wertenbroch 02, Kaur-Kremer-Mullainathan 10]



#### Cost Ratio





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Cost ratio:

#### Cost incurred by present-biased agent Minimum cost achievable

Across all stories in which present bias has an effect, what's the worst cost ratio?

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#### A Graph-Theoretic Framework



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#### Example: Akerlof's Story as a Graph



Node  $v_i$  = reaching day *i* without sending the package.



- Can model abandonment: agent stops partway through a completed path.
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- Effort cost in a given week: 1 from doing no project, 4 from doing one, 9 from doing both.
- $\bullet$   $v_{ii}$  = the state in which *i* weeks of the course are done and the student has completed  *projects.*



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 $2 + 9 = 11$ 



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- **1** Analyzing present-biased behavior via shortest-path problems.
- **2** Characterizing instances with high cost ratios.
- <sup>3</sup> Algorithmic problem: optimal choice reduction to help present-biased agents complete tasks.
- $\bullet$  Heterogeneity: populations with diverse values of b.

#### A Bad Example for the Cost Ratio



Cost ratio can be roughly  $b^n$ , and this is essentially tight.  $(n = #nodes.)$ 

Can we characterize the instances with exponential cost ratio?

Goal, informally stated: Must any instance with large cost ratio contain Akerlof's story as a sub-structure?



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The k-fan  $\mathcal{F}_k$ : the graph consisting of a k-node path, and one more node that all others link to.



#### Theorem

For every  $\lambda > 1$  there exists  $\varepsilon > 0$  such that if the cost ratio is  $> \lambda^n$ , then the underlying undirected graph of the instance contains an  $\mathcal{F}_k$ -minor for  $k = \varepsilon n$ .

In subsequent work, tight bound by Tang et al 2015.



- The agent traverses a path  $P$  as it tries to reach  $t$ .
- $\bullet$  Let the rank of a node on P be the logarithm of its dist. to t.
- Show that every time the rank increases by 1, we can construct a new path to  $t$  that avoids the traversed path  $P$ .



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Choice reduction problem: Given G, not traversable by an agent, is there a subgraph of G that is traversable?

- $\bullet$  Our initial idea: if there is a traversable subgraph in  $G$ , then there is a traversable subgraph that is a path.
- **But this is not the case.**

Results:

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## Further Questions







Reward systems are a key part of the design space.

- Where does the value reside in rewards for long-range planning? Social, motivational, transactional, ... ?
- **•** Sophisticated agents: aware of their own time-inconsistency [O'Donoghue-Rabin 1999] How to incorporate sophisticated agents in graph-theoretic model? [Kleinberg-Oren-Raghavan, 2015]
- Multi-player settings: interactions between agents with varying levels of bias and sophistication.
- Connect these ideas back to models and data for badge design. [Easley-Ghosh13, Anderson et al 13, Immorlica et al 15]